

## Trustee attendance at 2025-2026 meetings

(this includes Trust Board meetings and Trust Sub-Committee meetings)

| <u>Trustees</u> | <u>roles</u>                         | <u>Term of office</u>   |
|-----------------|--------------------------------------|-------------------------|
| Ian Baker       | Responsible Officer                  | 01/03/2016 – 08/12/2027 |
| Jenny Dwyer     | Careers                              | 08/12/2020 – 07/12/2028 |
| Richard Hill    |                                      | 01/03/2016 – 08/12/2027 |
| Roger Margand   | Vice Chair, Safeguarding, Attendance | 14/12/2017 – 13/12/2029 |
| Tom North       | Health & Safety                      | 07/07/2021 – 06/07/2029 |
| Peter Rout      | Chair                                | 01/03/2016 – 08/12/2027 |
| Caroline Saint  |                                      | 13/12/2023 – 13/12/2027 |
| Penny Sheppard  | SEND                                 | 13/02/2020 – 12/02/2028 |
| Jonathan Taylor | CEO                                  | 01/03/2016 – while CEO  |
| Ben Walker      |                                      | 08/07/2026 - 07/07/2030 |
| Matt Morley     |                                      | 08/07/2026 - 07/07/2030 |

## TRUST BOARD

### Meeting attendance 2025-2026

| Trustees        | 2 Oct<br>2025 | 10 Dec<br>2025 | 5 March<br>2026 | 14 May<br>2026 | 8 July<br>2026 | Total<br>attended |
|-----------------|---------------|----------------|-----------------|----------------|----------------|-------------------|
| Ian Baker       | N             | N              | N               | N              | N              | 0 / 5             |
| Jenny Dwyer     | N             | Y              | Y               | Y              | Y              | 4 / 5             |
| Richard Hill    | Y             | Y              | Y               | Y              | Y              | 5 / 5             |
| Roger Margand   | N             | Y              | Y               | Y              | N              | 3 / 5             |
| Tom North       | Y             | Y              | Y               | Y              | Y              | 5 / 5             |
| Peter Rout      | Y             | Y              | Y               | Y              | Y              | 5 / 5             |
| Caroline Saint  | Y             | Y              | Y               | Y              | Y              | 5 / 5             |
| Penny Sheppard  | N             | N              | Y               | Y              | N              | 2 / 5             |
| Jonathan Taylor | Y             | Y              | Y               | Y              | Y              | 5 / 5             |
| Ben Walker      | n/a           | n/a            | n/a             | n/a            | Y              | 1 / 1             |
| Matt Morley     | n/a           | n/a            | n/a             | n/a            | Y              | 1 / 1             |
| Meeting quorate | yes           | yes            | yes             | yes            | yes            |                   |

Y= attended, N=Apologies accepted, NA= Apologies not Accepted, NS= No apologies Sent,  
 n/a = not on this committee, C=Meeting Cancelled

**AGM on 10th December 2025.** 7 Trustees attended. Apologies from: Ian Baker and Penny Sheppard.

## AUDIT & RISK COMMITTEE

### Meeting attendance 2025-2026

|                                                             | 19 Nov 2025 | 23 March 2026 | 17 June 2026 | Total attended |
|-------------------------------------------------------------|-------------|---------------|--------------|----------------|
| Ian Baker (Chair)                                           | Y           | Y             | N            | 2 / 3          |
| Richard Hill                                                | n/a         | N             | Y            | 1 / 2          |
| Roger Margand                                               | N           | N             | N            | 0 / 3          |
| Tom North                                                   | n/a         | Y             | Y            | 2 / 2          |
| Peter Rout                                                  | Y           | Y             | Y            | 3 / 3          |
| Jonathan Taylor<br>(invited, but is not a committee member) | Y           | Y             | N            | 2 / 3          |
| Meeting quorate                                             | no          | yes           | yes          |                |

## BOARDING COMMITTEE

### Meeting attendance 2025-2026

|                 | 12 Nov 2025 | 4 March 2026 | 29 June 2026 | Total attended |
|-----------------|-------------|--------------|--------------|----------------|
| Roger Margand   | N           | N            | Y            | 1 / 3          |
| Peter Rout      | Y           | Y            | Y            | 3 / 3          |
| Jonathan Taylor | N           | N            | N            | 0 / 3          |

## EDUCATION COMMITTEE

### Primary Education - Meeting attendance 2025-2026

|                           | 8 Oct 2025 | 9 Oct 2025 | 23 Oct 2025 | 15 Jan 2026 | 22 Jan 2026 | 26 Jan 2026 | 1 July 2026 | Total attended |
|---------------------------|------------|------------|-------------|-------------|-------------|-------------|-------------|----------------|
| Tom North                 | Y          | Y          | N           | Y           | Y           | Y           | Y           | 6 / 7          |
| Peter Rout                | Y          | Y          | Y           | Y           | Y           | Y           | Y           | 7 / 7          |
| Caroline Saint            | n/a        | n/a        | n/a         | Y           | Y           | Y           | Y           | 4 / 4          |
| Penny Sheppard<br>(Chair) | N          | N          | N           | Y           | Y           | Y           | Y           | 4 / 7          |
| Jonathan Taylor           | Y          | Y          | Y           | Y           | Y           | Y           | N           | 6 / 7          |

### Secondary Education - Meeting attendance 2025-2026

|                        | 13 Oct 2025 | 15 Oct 2025 | 16 Oct 2025 | 28 Jan 2026 | 2 Feb 2026 | 5 Feb 2026 | 30 June 2026 | Total attended |
|------------------------|-------------|-------------|-------------|-------------|------------|------------|--------------|----------------|
| Jenny Dwyer<br>(Chair) | Y           | Y           | Y           | Y           | N          | N          | C            | 4 / 6          |
| Tom North              | Y           | N           | N           | Y           | Y          | Y          | C            | 4 / 6          |
| Peter Rout             | Y           | Y           | Y           | Y           | Y          | Y          | C            | 6 / 6          |
| Caroline Saint         | Y           | Y           | Y           | Y           | Y          | Y          | C            | 6 / 6          |
| Jonathan Taylor        | Y           | Y           | N           | Y           | Y          | Y          | C            | 5 / 6          |

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 n/a = not on this committee, C=Meeting Cancelled

Updated July 2026

### Joint Primary & Secondary Education - Meeting attendance 2025-2026

|                 | 10 Nov 2025 | 2 Mar 2026 | 6 July 2026 | Total attended |
|-----------------|-------------|------------|-------------|----------------|
| Jenny Dwyer     | Y           | C          | Y           | 2 / 2          |
| Tom North       | Y           | C          | Y           | 2 / 2          |
| Peter Rout      | Y           | C          | Y           | 2 / 2          |
| Caroline Saint  | Y           | C          | Y           | 2 / 2          |
| Penny Sheppard  | N           | C          | Y           | 2 / 2          |
| Jonathan Taylor | Y           | C          | Y           | 2 / 2          |

### FINANCE COMMITTEE

#### Meeting attendance 2025-2026

|                    | 13 Oct 2025 | 3 Dec 2025 | 4 Feb 2026 | 11 Mar 2026 | 13 May 2026 | 1 July 2026 | Total attended |
|--------------------|-------------|------------|------------|-------------|-------------|-------------|----------------|
| Ian Baker          | N           | Y          | N          | N           | N           | N           | 1 / 6          |
| Roger Margand      | N           | N          | Y          | N           | Y           | N           | 2 / 6          |
| Peter Rout (Chair) | Y           | Y          | Y          | Y           | Y           | Y           | 6 / 6          |
| Jonathan Taylor    | Y           | Y          | Y          | Y           | Y           | Y           | 6 / 6          |
| Tom North          | n/a         | n/a        | n/a        | Y           | n/a         | Y           | 2 / 2          |
| Jenny Dwyer        | n/a         | n/a        | n/a        | n/a         | n/a         | Y           | 1 / 1          |

### HR & REMUNERATION COMMITTEE

#### Meeting attendance 2025-2026

|                      | 27 Nov 2025 | 4 June 2026 | Total attended |
|----------------------|-------------|-------------|----------------|
| Richard Hill (Chair) | Y           | Y           | 2 / 2          |
| Roger Margand        | N           | Y           | 1 / 2          |
| Peter Rout           | Y           | Y           | 2 / 2          |
| Caroline Saint       | N           | Y           | 1 / 2          |
| Jonathan Taylor      | Y           | Y           | 2 / 2          |

### INFRASTRUCTURE COMMITTEE

#### Meeting attendance 2025-2026

|                   | 13 Nov 2025 | 12 March 2026 | 8 June 2026 | Total attended |
|-------------------|-------------|---------------|-------------|----------------|
| Tom North (Chair) | Y           | Y             | Y           | 3 / 3          |
| Peter Rout        | Y           | Y             | Y           | 3 / 3          |
| Jonathan Taylor   | Y           | N             | Y           | 2 / 3          |

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Updated July 2026

## COMPLIANCE COMMITTEE

### Meeting attendance 2025-2026

| Trustees              | 26 Nov 2025 | 27 April 2026 | Total attended |
|-----------------------|-------------|---------------|----------------|
| Jenny Dwyer           | Y           | N             | 1 / 2          |
| Roger Margand (Chair) | Y           | Y             | 2 / 2          |
| Tom North             | Y           | Y             | 2 / 2          |
| Peter Rout            | Y           | Y             | 2 / 2          |
| Caroline Saint        | Y           | Y             | 2 / 2          |

## SAPIENTIA LETTINGS LIMITED AGM

### Meeting attendance 2025-2026

| Directors       | 5 Dec 2025 |
|-----------------|------------|
| Peter Rout      | Y          |
| Jonathan Taylor | Y          |

Y= attended, N=Apologies accepted, NA= Apologies not Accepted, NS= No apologies Sent, n/a = not on this committee, C=Meeting Cancelled